



Office: +27 44 272 5572  
Mobile: +27 82 905 5399  
Fax: +27 86 649 7336

[accounts@mubesko.co.za](mailto:accounts@mubesko.co.za)

[www.mubesko.co.za](http://www.mubesko.co.za)

### 1 WHAT MAKES US DIFFERENT

Mubesko Africa brings together unique skills that are optimally suited to meet your needs. We offer a balanced team consisting of Chartered Accountants, internal and external auditors, ex-municipal officials, ex-Auditor-General staff and engineers.

- Mubesko Africa is one of the leaders in the implementation of GRAP and has been responsible for the GRAP conversions of over forty municipalities.
- Mubesko Africa assisted the following municipalities to achieve unqualified reports from the Office of the Auditor-General:

#### Municipalities:

- Beaufort West Municipality (2008; 2009; 2010; 2011; 2012; 2013; 2014; 2015)
- Bergrivier Municipality (2009; 2010; 2011; 2013; 2014; 2015);
- Bitou Municipality (2009, 2010, 2011; 2012; 2013; 2014 “Clean”; 2015 “Clean”);
- Cape Agulhas Municipality (2008; 2009; 2010; 2011; 2012; 2013; 2014 “Clean”; 2015 “Clean”);
- Cederberg Municipality (2011; 2013; 2014; 2015);
- Central Karoo District Municipality (2008; 2009; 2010; 2011; 2012; 2014; 2015);
- Eden District Municipality (2008; 2009, 2010, 2011; 2012; 2013; 2014 “Clean”; 2015 “Clean”);
- Elundini Municipality (2011; 2012; 2013; 2014; 2015);
- Emalahleni Municipality (2015);
- Frances Baard District Municipality (2009; 2010; 2012; 2013; 2014 “Clean”; 2015);
- George Municipality (2011; 2012 “Clean”; 2013 “Clean”; 2014 “Clean”; 2015 “Clean”);
- Hessequa Municipality (2013, 2014 “Clean”; 2015 “Clean”);
- Joe Gqabi District Municipality (2011; 2012; 2013; 2014);
- Kareeberg Municipality (2008; 2009; 2010; 2011; 2012; 2014; 2015);
- Khai Ma Municipality (2009; 2010; 2011; 2012; 2013; 2014; 2015);
- Knysna Municipality (2008; 2009, 2010, 2011; 2012; 2013 “Clean”; 2014 “Clean”; 2015 “Clean”);
- Langeberg Municipality (2011; 2012 “Clean”; 2013 “Clean”; 2014 “Clean”; 2015 “Clean”);
- Matzikama Municipality (2008; 2009; 2010; 2011; 2012; 2013; 2014; 2015 “Clean”);
- Mossel Bay Municipality (2008; 2009, 2010, 2011; 2012 “Clean”; 2013 “Clean”; 2014 “Clean”; 2015 “Clean”);
- Namakwa District Municipality (2009; 2010; 2011; 2012; 2014; 2015);
- Overberg District Municipality (2008; 2009; 2012; 2013; 2014; 2015 “Clean”);
- Prince Albert Municipality (2009; 2012; 2013; 2014; 2015);
- Richtersveld Municipality (2009; 2010; 2011; 2012; 2013);
- Sakhisizwe Municipality (2015);
- Senqu Municipality (2009; 2010; 2011; 2012; 2013; 2014 “Clean”; 2015 “Clean”);
- Swellendam Municipality (2008; 2013; 2014; 2015 “Clean”);
- Theewaterskloof Municipality (2009; 2010; 2011; 2013 “Clean”; 2014 “Clean”; 2015 “Clean”); and
- Ubuntu Municipality (2013).

#### Entities:

- Knysna Economic Development Agency (2011; 2012; 2013 “Clean”);
  - Ntinga Development Agency (2013);
  - Joe Gqabi Economic Development Agency (2010 (“Clean”); 2011 (“Clean”); 2012); (2013); (2014)
  - Southernmost Development Agency (2013); (2014);
  - Western Cape Liquor Authority (2013 (“Clean”); 2014; 2015 “Clean”).
- Mubesko Africa offers a complete solution which includes the capability to value post-retirement benefits, VAT related services as well as the unbundling and valuing of infrastructure assets for municipalities.
  - Mubesko Africa is a relatively small business with low overheads which enable us to give a substantial discount on the rates approved by the Office of the Auditor-General. Many of our staff are experienced ex-municipal CFO’s or ex-municipal senior officials which we can offer to you at rates which are extremely competitive measured against the skills offered.
  - Mubesko Africa has trained the Northern Cape’s Office of the Auditor-General on the auditing of GRAP financial statements as well as ALL the municipalities within the Northern Cape, on request of the MEC for Local Government and Housing, on the preparation of GRAP financial statements. We have also trained all the Chief Financial Officers of all the government departments and public entities in the Northern Cape during 2012.
  - We believe the good working relationship that our team has established with the office of the Auditor-General will prove to be very beneficial on this assignment. We are familiar with the external audit approach and methodology followed by the office of the Auditor-General and we will therefore be able to provide you with pro-active recommendations to limit possible audit qualifications if implemented. Furthermore we will be able to prepare the supporting schedules and information in a format that we believe will assist in a smoother external audit.
  - Experience has taught us that the establishment of a sound control system is vital in ensuring a positive outcome of the external audit. We have the skills and experience necessary to train and operationalise your staff to establish and maintain a robust control environment. This will ensure the reduction of potential areas of control weaknesses over time, while increasing the efficiency and effectiveness of the organisation.
  - Mubesko Africa has developed and successfully facilitated GRAP training that is practical and does not focus on the theoretical aspects of GRAP, but also on the practical application thereof. We are in the process of presenting this training on behalf of IMFO throughout the RSA.
  - Mubesko Africa has recently developed training material for the preparation of municipal budgets on National Treasury reporting formats. The training was developed and presented to municipalities in conjunction with the University of Stellenbosch Business School and the Western Cape Provincial Treasury.
  - Mubesko Africa also forms part of the consultation process being conducted by the National Treasury for the development of a Standard Chart of Accounts (SCOA) and a number of our clients have been identified as pilot sites.

### **Social Responsibility**

For the period 2010/2011 to 2013/2014 financial years the following social responsibility projects were completed within communities where we assist municipalities:

- We purchased blankets for two impoverished communities to the amount of R20,000 each one being in Senqu Municipality
- A playground was built on municipal land at Tsolwana Municipality located within a disadvantaged community to the value of R20,000.
- A “Jungle gym” was installed at a crèche within a disadvantaged community to the value of R20,000.
- Air conditioners were installed at a centre for disabled people in a town with very high temperatures to the value of R20,000.
- R20,000 was paid towards the arrear municipal account of a crèche situated within a hugely impoverished area, thereby creating an opportunity for the community to obtain ownership of the crèche.
- R20,000 was paid towards acquiring classroom furniture for a school which caters for street children.
- Training in “Starting and running a business” was provided to the prospective business community of Senqu Municipality.
- We funded the painting of a rural primary school near Worcester on request of the Western Cape branch of IMFO.
- Christmas presents were provided to 84 disadvantaged children during the annual Toyrun (2010) event in the Port Elizabeth region.
- A bursary was provided to an official in the Ubuntu Municipality. This bursary was provided to provide assistance to the relevant official to complete his B.Com degree.

Below are some images of events we are sponsoring:



For the 2015/2016 financial year, the following projects were in progress:

- We have made available R20,000 for the “Learning through Golf” program in the Cape Agulhas Municipal Area. The “Learning through Golf” programme is aimed at the development (both in golf and other life skills) of children from low income families using golf as a medium. The funds will be utilised to construct a proper practice facility as well as storage facility for all golf clubs used in program. We have also provided golf attire to all individuals involved in the program;
- We are making a R20,000 contribution, over a period of three years, towards the development of children from low income families by using soccer as a medium in the Kareeberg municipal area. The funds were utilised to acquire soccer attire for the soccer teams.



## 2 WHO IS MUBESKO AFRICA?

Mubesko Africa is a consulting practice which focuses primarily on the government sphere. Our team all have at least five years' municipal financial experience. We are specialists in the following areas:

- Drafting of municipal policies;
- Long term financial planning;
- Financial viability investigations and strategies;
- Financial performance evaluations and strategies;
- Financial process re-engineering;
- Infrastructure asset valuation;
- Financial mentorship;
- Forensic investigations;
- Financial shared services centre;
- MFMA implementation and compliance;
- Implementation and advice on Supply Chain Management;
- Service Delivery and Budget Implementation Plans (SDBIP's);
- Preparation of annual municipal budgets in line with the latest National Treasury formats;
- Preparation of GRAP financial statements;
- Reviewing Fixed Asset Registers for GRAP compliance; and
- Training interventions on all of the above.

We have offices in the following locations:

- Oudtshoorn (Western Cape Head Office);
- Bloemfontein (Free State Regional Office);
- Cape Town (Western Cape Regional Office);
- Springbok (Northern Cape Regional Office); and
- Johannesburg (Gauteng Regional Office).

Mubesko Africa became part of the MicroMega Group on 1 June 2014 which provides a wide range of services to municipalities including the following:

- Smart water metering;
- Smart electricity metering;
- Sebata ERP systems;
- Accounting and professional support; and
- Health and safety compliance.

Our ownership structure is as follows:

No.	Name	HDI Status	Share
1.	MicroMega Holdings Limited		50 %
3.	Nico de Kock	White male	25 %
4.	Martina de Kock	White female	25 %

3 OUR MANAGEMENT

<u>Role</u>	<u>Name</u>	<u>Key relevant qualifications and experience</u>
Managing Director	Nico de Kock (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ CA (SA)</li> <li>▪ Thirteen years' municipal experience</li> <li>▪ Donor funding management</li> <li>▪ GRAP implementation at various municipalities</li> <li>▪ Municipal financial statements</li> <li>▪ Municipal strategic financial planning</li> <li>▪ Training: GRAP</li> <li>▪ Supply chain management and training</li> <li>▪ Project management experience at Big 4 firms</li> <li>▪ Policy and internal control development and implementation</li> <li>▪ Lectured in public finance</li> <li>▪ Member of ASB's Public Sector Technical Forum</li> </ul>
Senior Manager	Johan Jansen (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ Business unit leader for Free State Region</li> <li>▪ Municipal Audits (Ex- AG)</li> <li>▪ GRAP implementation</li> <li>▪ SDBIP's</li> <li>▪ Municipal Financial Statements</li> <li>▪ Budget reform and implementation</li> <li>▪ Fixed assets and fleet management</li> <li>▪ Financial management</li> </ul>
Senior Manager	Hendri Niehaus (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ Business unit leader for Northern Cape</li> <li>▪ Audits on behalf of the AG</li> <li>▪ Special investigations</li> <li>▪ GRAP implementation</li> <li>▪ SDBIP's</li> <li>▪ Municipal budgeting</li> <li>▪ Municipal turnarounds</li> <li>▪ Municipal financial statements</li> </ul>
Senior Manager	Kobus Burger (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ Ex-financial director of municipalities</li> <li>▪ Drafting of financial policies</li> <li>▪ Special investigations</li> <li>▪ GRAP implementation</li> <li>▪ SDBIP's</li> <li>▪ Municipal budgeting</li> <li>▪ Municipal turnarounds</li> <li>▪ Municipal financial statements</li> </ul>



<u>Role</u>	<u>Name</u>	<u>Key relevant qualifications and experience</u>
Senior Manager	Arnold Bredenhann (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ Ex-financial director and Municipal Manager of municipalities</li> <li>▪ Over thirty years' municipal experience</li> <li>▪ Drafting of financial policies</li> <li>▪ GRAP implementation</li> <li>▪ Accounting support</li> <li>▪ Municipal budgeting</li> <li>▪ Municipal turnarounds</li> <li>▪ Municipal financial statements</li> </ul>
Senior Manager	Louis Pienaar (Mubesko Africa)	<ul style="list-style-type: none"> <li>▪ Professional Engineer registered with ECSA</li> <li>▪ Compilation of various infrastructure asset registers, asset management plans and policies for municipalities in the Western, Eastern and Northern Cape Provinces</li> <li>▪ Building maintenance systems</li> <li>▪ Development of internal business processes for technical departments</li> </ul>

### 4 OUR EXPERIENCE

#### 1. Mubesco Africa's Skills, Knowledge and Essential Experience

##### ***mSCOA Implementation***

Mubesco Africa has been or is currently involved in the mSCOA implementation process of the following municipalities:

- Eden District Municipality;
- Emalahleni Municipality;
- Karoo Hoogland Municipality;
- Knysna Municipality;
- Nelson Mandela Bay Municipality;
- Senqu Municipality;
- Siyancuma Municipality;
- Swartland Municipality;
- Camdebo Municipality; and
- Langeberg Municipality.

##### ***GRAP Implementations***

##### Current / Previous Involvement with GRAP Implementations

Mubesco Africa has been or is currently involved in the GRAP implementation process of the following municipalities:

- Beaufort West Municipality;
- Bergrivier Municipality (In Consortium with MeyerOtto);
- Bitou Municipality;
- Langeberg Municipality;
- Cape Agulhas Municipality;
- Cederberg Municipality (In Consortium with MeyerOtto);
- Central Karoo District Municipality;
- Eden District Municipality (In Consortium with MeyerOtto);
- Elundini Municipality (In Consortium with MeyerOtto);
- Emalahleni Municipality (In Consortium with MeyerOtto);
- Frances Baard District Municipality;
- Ga-Segonyana Municipality;
- Joe Morolong Municipality;
- John Taolo Gaetsewe District Municipality;
- Kannaland Municipality (In Consortium with MeyerOtto);
- Kareeberg Municipality;
- Khai Garieb Municipality;
- Khai Ma Municipality;
- Knysna Municipality (In Consortium with MeyerOtto);
- Langeberg Municipality;
- Magareng Municipality;
- Makana Municipality;
- Maletswai Municipality;
- Matatiele Municipality;
- Matzikama Municipality;
- Mossel Bay Municipality (In Consortium with MeyerOtto);
- Namakwa District Municipality;
- Nama Khoi Municipality;
- Overberg District Municipality;

## MUBESKO AFRICA COMPANY PROFILE

- Oudtshoorn Municipality (In Consortium with MeyerOtto);
- Phokwane Municipality;
- Pixley Ka Seme District Municipality;
- Prince Albert Municipality (In Consortium with MeyerOtto);
- Richtersveld Municipality;
- Saldanha Bay Municipality;
- Siyathemba Municipality;
- Siyancuma Municipality;
- Sol Plaatje Municipality;
- Swellendam Municipality (In Consortium with MeyerOtto);
- Theewaterskloof Municipality;
- Tsantsabane Municipality;
- Tsolwana Municipality;
- Witzenberg Municipality
- Ubuntu Municipality; and
- Joe Gqabi District Municipality (In Consortium with MeyerOtto).

### Preparation of GRAP Compliant Fixed Asset Registers

Mubesko Africa has assisted the following municipalities with compilation of GRAP compliant fixed asset registers:

- Beaufort West Municipality;
- Bergrivier Municipality;
- Cape Agulhas Municipality;
- Cederberg Municipality;
- Central Karoo District Municipality;
- Eden District Municipality;
- Elundini Municipality;
- Emahlaheni Municipality;
- Frances Baard District Municipality;
- John Taolo Gaetsewe District Municipality;
- Kareeberg Municipality;
- Karoo Hoogland Municipality;
- Khai Ma Municipality;
- McGregor Museum;
- Maletswai Municipality;
- Matzikama Municipality;
- Mossel Bay Municipality (In Consortium with MeyerOtto);
- Namakwa District Municipality;
- Nama Khoi Municipality;
- Oudtshoorn Municipality (In Consortium with MeyerOtto);
- Overberg District Municipality;
- Overstrand Municipality;
- Pixley Ka Seme District Municipality;
- Prince Albert Municipality;
- Saldanha Bay Municipality;
- Senqu Municipality;
- Siyathemba Municipality;
- Siyancuma Municipality;
- Sol Plaatje Municipality;
- Swellendam Municipality;
- Witzenberg Municipality;
- Theewaterskloof Municipality; and
- Ubuntu Municipality.

We have also performed or assisted with the infrastructure unbundling and valuation for the following municipalities:

- Joe Gqabi District Municipality;
- Richtersveld Municipality;
- Cape Agulhas Municipality;
- Central Karoo District Municipality;
- Cederberg Municipality;
- Beaufort West Municipality;
- Bergrivier Municipality;
- Hantam Municipality;
- Matzikama Municipality;
- Maletswai Municipality;
- Eden District Municipality;
- Elundini Municipality;
- Emalahleni Municipality;
- Ga-Segonyana Municipality;
- Khai Ma Municipality;
- Kannaland Municipality;
- Kareeberg Municipality;
- Knysna Municipality;
- Mossel Bay Municipality;
- Senqu Municipality;
- Siyancuma Municipality;
- Siyathemba Municipality;
- Sol Plaatje Municipality;
- Prince Albert Municipality;
- John Taolo Gaetsewe District Municipality;
- Witzenberg Municipality;
- Tsantsabane Municipality;
- Tsolwana Municipality; and
- Ubuntu Municipality.

### ***Removal of Financial Accounting Backlogs***

The following accounting backlogs have been removed due to the involvement of Mubesko Africa:

- Bergrivier Municipality (Outstanding bank reconciliations);
- Beaufort West Municipality (Preparation for year-end);
- Bitou Municipality (Accounting and Supply Chain Management support);
- Breede River Winelands Municipality (Various accounting backlogs);
- Cape Agulhas Municipality (Preparation for year-end);
- Cederberg Municipality (Various accounting backlogs);
- Eden District Municipality (Clearing of suspense accounts and preparation for year-end);
- Elias Motsoaledi Municipality (Preparation for year end and accounting corrections);
- Elundini Municipality (Clearing of suspense accounts and preparation for year-end);
- Emalahleni Municipality (Outstanding bank reconciliations, clearing of suspense accounts and preparation for year-end);
- Ga-Segonyana Municipality (Outstanding bank reconciliations);
- Kannaland Municipality (Various accounting backlogs);
- Khai Garib Municipality (Various accounting backlogs);
- Knysna Municipality (Preparation for year-end);
- Mossel Bay Municipality (Updating of fixed asset register);
- Namakwa District Municipality (Updating of fixed asset register);
- Nama Khoi Municipality (Various accounting backlogs);
- Oudtshoorn Municipality (Performing various accounting functions);

## MUBESKO AFRICA COMPANY PROFILE

- Overberg District Municipality (Updating of accounting records);
- Phokwane Municipality (Various accounting backlogs);
- Prince Albert Municipality (Various accounting backlogs);
- Saldanha Bay Municipality (Preparation for year-end);
- Swellendam Municipality (Outstanding bank reconciliations, clearing of suspense accounts and preparation for year-end);
- Tsantsabane Municipality (Various accounting backlogs);
- Tsolwana Municipality (Various accounting backlogs);
- Ubuntu Municipality (Preparation for year-end); and
- Joe Gqabi District Municipality (Various accounting functions).

### ***Temporary Placement***

We have assisted the following municipalities with the filling of temporary vacant positions by Mubesko Africa staff members:

- Bitou Municipality;
- Joe Gqabi District Municipality
- Cape Town International Convention Centre;
- Central Karoo District Municipality;
- Gariiep Municipality;
- Knysna Municipality;
- Matzikama Municipality;
- Oudtshoorn Municipality;
- Overberg District Municipality;
- Swellendam Municipality; and
- Witzenberg Municipality.

### ***VAT Support***

Mubesko Africa have skilled Chartered Accountants that assist municipalities with VAT matters. One of our staff members is a member of SAICA's Southern Region Tax Committee. We provide VAT services to the following municipalities:

- Bitou Municipality;
- Cederberg Municipality;
- Central Karoo District Municipality;
- Eden District Municipality;
- Elundini Municipality;
- Kannaland Municipality;
- Prince Albert Municipality; and
- Swellendam Municipality.

### ***Capacity Building***

#### Training of Councillors and Non-Financial Officials in GRAP Compliant Budgeting and AFS Analysis and Interpretation

Mubesko Africa has developed training material to assist the Councillors and Non- Financial officials to understand the impact of GRAP as well as the impact on the municipal budget. During our training we focussed on giving the Councillors and non-financial officials an understanding of the GRAP annual financial statements and how to interpret these financial statements.

We have presented this training to the following municipalities:

- Bergrivier Municipality;
- Khai Ma Municipality;

## MUBESKO AFRICA COMPANY PROFILE

- Namakwa District Municipality;
- Nama Khoi Municipality;
- Knysna Municipality;
- Witzenberg Municipality; and
- Joe Gqabi District Municipality.

### GRAP Training

Since the original version of GAMAP was published in 1997 numerous training courses on the subject have been offered by numerous service providers. Very few of these courses have been of any value to municipalities since they were of a theoretical and not a practical nature.

In 2005 Mubesko Africa's first practical GRAP training solution, based on our experiences in the field of GRAP implementations, was developed. This original course is updated annually to keep track of all the latest developments in the field of GRAP. This practical course was very successfully presented at the following venues attracting many municipalities:

- Saldanha (30 delegates)
- Mossel Bay (36 delegates)
- Ficksburg (26 delegates)
- Upington (10 delegates)
- Mossel Bay 2009 (86 delegates)
- Kimberley 2010 (40 delegates)
- Upington 2010 (48 delegates)
- Mossel Bay 2010 (114 delegates)
- Mossel Bay 2011 (123 delegates)
- Mossel Bay 2012 (86 delegates, only clients invited)
- Mossel Bay 2013 (80 delegates)
- Mossel Bay 2014 (82 delegates)
- Stellenbosch 2015 (68 delegates)
- Somerset West IMFO 2013 (85 delegates)
- IMFO Johannesburg 2014 (32 delegates)
- IMFO Durban 2014 (32 delegates)
- IMFO Polokwane (25 delegates)
- Northern Cape Provincial Treasury Upington 2014 (40 delegates)
- Northern Cape Provincial Treasury Kimberley 2014 (45 delegates)
- Kimberley 2012
- Office of the Auditor-General, Kimberley (68 delegates)
- And on-site at most of our GRAP clients

Since we have been part of the GRAP implementation teams at a large number of municipalities we have a thorough understanding of what is required in terms of compliance with GRAP, IPSAS and IFRS.

Mubesko Africa answered the GRAP conversion and GRAP financial statement related queries received from the Auditor-General at all municipalities for which we prepared or assisted with the preparation of the financial statements. This gave us a thorough understanding of what the Auditor-General requires and how they interpret and apply certain Standards of GRAP and also gave us the opportunity to interact with them and thereby giving us the opportunity build a relationship of interactive participation.

The course aims to provide municipalities with the necessary skills to prepare better GRAP financial statements and thereby improving their management letters and audit reports.

### Supply Chain Management Training

Mubesko Africa has presented Supply Chain Management training at the following institutions:

- Bergrivier Municipality;
- West Coast District Municipality;
- Cape Town International Convention Centre; and
- Cape Agulhas Municipality.

### ***Municipal Budgeting***

Mubesko Africa has been involved in the implementation of Treasury's Budget Reforms at the following municipalities:

- Beaufort West Municipality;
- Bergrivier Municipality;
- Bitou Municipality;
- Cape Agulhas Municipality;
- Cederberg Municipality;
- Central Karoo District Municipality;
- Eden District Municipality;
- Emahlaheni Municipality;
- Joe Gqabi District Municipality;
- Kannaland Municipality;
- Kareeberg Municipality;
- Khai Ma Municipality;
- Knysna Municipality;
- Maletswai Municipality;
- Matzikama Municipality;
- Namakwa District Municipality;
- Swellendam Municipality;
- Oudtshoorn Municipality;
- Overberg District Municipality;
- Prince Albert Municipality;
- Richtersveld Municipality;
- Saldanha Bay Municipality;
- Senqu Municipality;
- Swartland Municipality;
- Theewaterskloof Municipality;
- Tsolwana Municipality; and
- West Coast District Municipality.

Mubesko Africa's team has prepared Service Delivery and Budget Implementation Plans for the following municipalities:

- Swellendam Municipality;
- Bergrivier Municipality;
- Overberg District Municipality;
- Beaufort West Municipality;
- Central Karoo District Municipality;
- Kareeberg Municipality;
- Khai Ma Municipality;
- Nama Khoi Municipality;
- Witzenberg Municipality; and
- Namakwa District Municipality.

### **Standard Operating Procedures**

Mubesko Africa has prepared GRAP compliant standard operating procedures for the accounting departments of the following municipalities:

- Swellendam Municipality;
- Cape Town International Convention Centre (Supply Chain Management);
- Bergrivier Municipality;
- Sol Plaatje Municipality (In Consortium with MeyerOtto);
- Gariiep Municipality;
- Beaufort West Municipality (In Consortium with MeyerOtto);
- Witzenberg Municipality.

### **Implementation of the MFMA and Related Policies**

Mubesko Africa has been responsible for implementing MFMA related policies at the following municipalities and municipal entities:

- Matzikama Municipality;
- Bitou Municipality;
- Oudtshoorn Municipality;
- Hessequa Municipality;
- Prince Albert Municipality;
- Eden District Municipality;
- Frances Baard District Municipality;
- West Coast District Municipality;
- Mossel Bay Municipality;
- Central Karoo District Municipality;
- Beaufort West Municipality;
- Theewaterskloof Municipality;
- Cape Agulhas Municipality;
- Senqu Municipality;
- Breede River Winelands Municipality;
- Namakwa District Municipality; and
- Overberg District Municipality.

Mubesko Africa has been involved with the implementation of Supply Chain Management procedures at the following municipalities and municipal entities:

- Cape Town International Convention Centre;
- Cape Agulhas Municipality;
- Bergrivier Municipality;
- Bitou Municipality;
- Saldanha Bay Municipality;
- Namakwa District Municipality; and
- West Coast District Municipality (Training);

Mubesko Africa has been involved with the implementation of the Property Rates Act at the following municipalities:

- Matzikama Municipality; and
- Central Karoo District Municipality including the B-municipalities within the district.

Mubesko Africa has also presented training on the Property Rates Act on behalf of IMFO for the following regions:

- Western Cape;



## MUBESKO AFRICA COMPANY PROFILE

- Northern Cape; and
- Free State.

### **Turnaround Strategies**

Mubesko Africa was appointed by the Swartland Municipality, funded and on behalf of the Provincial Treasury, to develop a set of financial performance indicators for local government. This tool is being used to identify financial problems and to strategise accordingly. It is currently being implemented by Theewaterskloof Municipality.

Mubesko Africa also evaluated and reported on financial performance for the following municipalities:

- Cape Agulhas Municipality;
- Gariep Municipality;
- Knysna Municipality;
- Theewaterskloof Municipality;
- Maletswai Municipality;and
- Swartland Municipality.

### **Risk Management and Internal Controls**

Mubesko Africa has prepared fraud prevention plans for the following municipalities:

- Matzikama Municipality ; and
- Central Karoo District Municipality.

## **2. Essential Qualifications**

Four of the members of the Mubesko Africa team are associate members of IMFO and are ex-municipal treasurers.

Two of the team members of Mubesko Africa are Chartered Accountants.

One of Mubesko Africa's team members is a Professional Engineer registered with the Engineering Council of South Africa (ECSA)

**One of the members of Mubesko Africa was appointed to the Accounting Standards Board Public Sector Accounting Forum which focuses on GRAP implementation at all levels of Government and which also consists of members from National Treasury, the Accounting Standards Board, SAICA, the Auditor-General and auditing firms.**

5 SECTION FOUR: OUR BRANCHES

Details	Western Cape	Free State	Northern Cape
<b>Postal Address</b>	Postnet Suite 93 Private Bag X680 Oudtshoorn 6620	PO Box 42273 Heuwelsig Bloemfontein 9332	PO Box 996 Springbok 8240
<b>Contact Person</b>	Nico de Kock	Johan Jansen	Hendri Niehaus
<b>Mobile Number</b>	082 905 5399	082 851 2939	084 678 1031
<b>Office Number</b>	044 272 5572		
<b>Fax Number</b>	086 649 7336		086 687 9224
<b>E-mail Address</b>	<a href="mailto:nico@mubesco.co.za">nico@mubesco.co.za</a>	<a href="mailto:johan@mubesco.co.za">johan@mubesco.co.za</a>	<a href="mailto:hendri@mubesco.co.za">hendri@mubesco.co.za</a>

Details	Gauteng
<b>Postal Address</b>	66 Park Lane Sandown Sandton Johannesburg 2149
<b>Contact Person</b>	Nico de Kock
<b>Mobile Number</b>	082 905 5399
<b>Office Number</b>	044 272 5572
<b>Fax Number</b>	086 649 7336
<b>E-mail Address</b>	<a href="mailto:nico@mubesco.co.za">nico@mubesco.co.za</a>